Monitoring of Accomplishments (01 January – 31 March 2021)

Perspective		Strategic Objectives (SO) & Performance Measures (PM)	Formula	Weights	Baseline 2020	Target 2021	1st Q Accomplishments 2021		
	SO1								
	PM1	Completion rate	Number of graduates in GSPDM and PMDP over enrolled students per class	10%	GSPDM: 64.74% (224/346) PMDP: 99% (75/76)	At least 90%	GSPDM: 47.26% (112/237) PMDP: 0% (Due to the pandemic, class openings were delayed; first graduation for the year will be in 2 nd Quarter)		
	PM2	Percentage of REPs/ APPs and Capstone accepted by the panel for implementation	Proportion of participants or students with accepted capstones (REPs and APPs)	10%	GSPDM:100% (346/346) PMDP: 90.79 (69/76)	GSPDM: 90% PMDP: 85%	GSPDM: 0% PMDP: 100% (20/20)		
	PM3	Local and international public sector productivity specialist trained	Total number of participants from productivity specialist courses	5% 25%	124	100	29		
			Subtotal	25%					
	SO2 Improved effectiveness and efficiency of government organizations assisted								
	PM4	Percentage of client government offices with ISO 9001 certifiable QMS	No. of agencies with ISO9001 Certifiable QMS over total number of agencies assisted on QMS	5%	100% (13/13)	80%	100% 5/5		
	PM5	Agencies assisted in innovation projects	Total count of agencies assisted in Innovation projects	5%	23	8	0		
			Subtotal	10%					

Monitoring of Accomplishments (01 January – 31 March 2021)

ve	Strategic Objectives (SO) & Performance Measures (PM)	Formula	Weights	Baseline 2020	Target 2021	1st Q Accomplishments 2021			
so	Broadened adoption of innovative and synergistic solutions to address broad-based policy and socio-economic concerns								
PM	New programs institutionalized	Total number of programs that have been institutionalized	5%	1	1	On-going			
PM	Number of researches and studies completed	Total number of research and studies completed	5%	7	7	On-going			
PM	Research utilized by clients	Total count of research utilized by clients	5%	1	1	On-going			
		Subtotal	15%						
SO	Ensured delivery of relevant high quality training, education, consultancy & research services								
PM	Percentage of satisfied customers	Percentage of customers who gave at least a satisfactory rating	5%	99%	85%	On-going Project Validation			
		Subtotal	5%						
SOS	Broadened network and linkages with local and foreign (public or private) institution								
PM10	Percentage of active partnership with institutions	Total number of partnerships with existing activities over total number of partnerships Forged	5%	100% (1/1)	80%	2 new Partners (Udacity Inc. and Harrisburg University of Science and Technology)			
PM11	International projects/ hostings implemented	Total count of APO projects hosted or implemented by DAP	5%	15	15	2			
		Subtotal	10%						

Monitoring of Accomplishments (01 January – 31 March 2021)

Perspective		Strategic Objectives (SO) & Performance Measures (PM)	Formula	Weights	Baseline 2020	Target 2021	1 st Q Accomplishments 2021
Financial	SO6	Sustained financial viability					
	PM12	Gross Revenue (in million pesos)	Percentage growth year to year	5%	P 593.6M	P 597 M	P 101.7 M
	PM13	Earnings Before Interest, Taxes, Depreciation & Amortization (EBITDA)	Actual EBITDA amount	5%	P 100.8M	P 54 M	P 2.3 M
			Subtotal	10%			
Internal Process	S07	Achieved operational efficiency					
	PM14	Budget Utilization Rate for Major Govt Programs from NG	Total amount disbursed by DAP over total amount released by DBM	5%	100%	100%	63%
	PM15	On-time delivery rate	No. of projects completed on or before agreed project duration over total number of projects completed	3%	95.35% (82/86)	80%	73% (32/44)
	PM16	Quality Mgt System (QMS) Conformance Rate (Project Management System, Support Systems, and Conference Facilities Management)	Actual Accomplishment	5%	DAP Passed the Recertification For ISO 9001:2015	Continued Certification ISO 9001:2015	Surveillance Audit is scheduled in the 3 rd Quarter
	PM 17	Number of e-government initiative developed/ implemented	Actual count of egovernment initiative developed/implemented	2%	N/A	1	On-going
			Subtotal	15%			



Monitoring of Accomplishments (01 January – 31 March 2021)

Perspective		Strategic Objectives (SO) & Performance Measures (PM)	Formula	Weights	Baseline 2020	Target 2021	1 st Q Accomplishments 2021		
Learning and Growth	SO8	Expand and maintained pool of high performing talents							
	PM18	Organizational climate/ employee morale index	Su	5%	3.86	3.5	Survey to be conducted in Q4		
	PM19	Percentage of employees meeting required competencies	Milestone Accomplishment	5%	93% (361/389) personnel with gaps met their required competency	95% of employees meeting the required competencies	89% (353/398)		
			Subtotal	10%					
	GRANDTOTAL (Performance Rating)								

CATHERINE \$. LUZURIAGA

Director, Corporate Operations and Strategy Management (COSM)

Certified True and Correct:

ANATALIA SD BARAWIDAN

Managing Director, Finance

Verified and Noted By:

ALAN S. CAJES

DAP Compliance Officer and Vice President for Corporate Concerns Center